



KAVITA PATEL

VICE PRESIDENT, JOHNS HOPKINS MEDICINE

NationalJournal

Life in Brief

Hometown: Washington, DC

Current Residence: Washington, DC Metro Area

Education:

- MS, UCLA, 2005
- MD, University of Texas Health Science Center, 1999
- BA, University of Texas at Austin, 1994

Family: Two children

Work History:

- VP of Provider & Payer Transformation, Johns Hopkins Health System, 2019-Present
- Venture Partner, New Enterprise Associates, 2017-Present
- Managing Director of Delivery System Reform and Clinical Transformation; Nonresident Fellow, The Brookings Institution, 2011-Present
- Primary Care Physician, Sibley Medical Office of JHCP, Johns Hopkins Community Physician, 2010-Present
- Co-Founder, Tuple Health, 2014-Present
- Director of Health Policy, New America Foundation, unknown dates
- Director of Policy, White House Office of Intergovernmental Affairs, 2009-10
- Deputy Staff Director, Sen. Edward M. Kennedy (D-MA), 2007-09
- Associate Natural Scientist, The RAND Corporation, 2005-07
- Clinical Faculty, Arthur Ashe Student Center, the University of California at Los Angeles, 2005-07
- Clinical Scholar, Robert Wood Johnson Foundation, 2003-05
- Resident and Chief Resident, Oregon Health and Sciences University, 1992-2003

Quick Summary

Pragmatic health reform researcher who bridges multiple worlds as a practicing physician, health systems advisor, and Democratic policy aide with a history of bipartisan collaboration

- Physician-researcher with unique reach across legislative, regulatory, and research communities
- Senior aide to Valerie Jarrett on health care and financial policy during her time in the Obama administration
- Committed Democrat who advised ACA development but also collaborates with conservative think tank researchers
- Studies health system reform and physician payment models
- Increasingly engaging the private sector via biotech and health system board positions
- Keeps a low public profile apart from health care engagements
- Makes charitable donations towards friends' personal fundraising efforts

Approach and Motivations

Prefers practical, action-oriented solutions

- Values real-world physician perspectives
- Interested in facilitating and evaluating new models
- Highly pragmatic approach to model implementation and bipartisan collaborations

Pragmatism extends to working with wide range of experts, bipartisan leaders

- Well positioned to bridge gaps between multiple stakeholder communities, including academics, providers, and pharmaceutical and biotech investors and startups in the health care space
- Willing to both work with and criticize the Trump administration on its health policy agenda
- Tends to support value-based care arrangements but opposes new insurance options, such as short-term health plans

Policy Positions and Areas of Focus

Policy initiatives prioritize innovating care delivery and reforming medical profession

Value-Based Models – Focuses on developing innovative payment models that incentivize effectiveness and cost savings

- At Brookings, helped develop value-based Medicare physician payment models
- Wrote an editorial for *The American Journal of Managed Care* that stresses the implementation of alternative payment models that capture clinical heterogeneity without more administrative complexity
- HHS Secretary Alex Azar commended Patel for laying the groundwork for the Primary Care First Model in April 2019

Payment and Delivery System Reform – Examines range of reforms and how they physicians and the medical workforce

- Has discussed salary arrangements as a less risky financial reimbursement option for physicians and specialists
- Analyzed growing shortage of primary care physicians as the US medical education system has produced an increasingly specialized physician workforce

Community and Patient-Centered Care – Highlights need to address social and other non-medical issues affecting health

- Supports CMS demonstration programs that offer broad-scale adoption by making small adjustments to improve care coordination and linking social agencies to address behavioral health and substance abuse among Medicare beneficiaries
- Early career focused on community-based participatory research, mental health and substance abuse treatment reform and quality improvement, and patient-centered medical homes
- Has written about and advocates for the Oncology Care Model, a CMMI initiative that seeks to improve care coordination, appropriateness and access

Core Communities

Closely connected to policy researchers and reformers working on health policy issues

Bipartisan Think Tank Researchers – Long history of research and policy development with bipartisan experts

- Collaborates with payment reform researchers including Rio Hart of the Obama Foundation and Brookings, and Katherine Hayes, Director of Health Policy at the Bipartisan Policy Center
- Collaborates with John O’Shea, Senior Fellow at the Heritage Foundation, on projects with Brookings

Obama WH Health Reform Alum – Advised ACA development and implementation

- Served in Obama administration under Valerie Jarrett as Director of Policy, Office of Public Engagement and Intergovernmental Affairs, Office of the Chief of Staff
- Serves on the Avia Health Innovation board alongside Andy Slavitt, Former Acting Administrator, Centers for Medicare and Medicaid Services
- Worked on ACA development with Robert Kocher, Fmr. Special Assistant to President Barack Obama

Value-Based Model Researchers – Linked through think tanks and HHS advisory committee

- Meredith Rosenthal, Professor of Health Economics and Policy, Harvard School of Public Health
- Jenifer Wiler, Executive Vice Chair and Professor, Dept. of Emergency Medicine, University of Colorado
- Len Nichols, Director, Center for Health Policy Research and Ethics, George Mason University

Selected Publications

Primarily authors scholarly articles and commentary detailing public health issues and research

Commentary – Opinion articles in prominent outlets focusing on significant public health issues

- [“The Contraception War: All You Need To Know,”](#) Brookings Institution, September 2015
- With Domitilla Masi, [“Five Ways Obamacare has Improved Your Health Care,”](#) Newsweek, March 2013

Research Articles – Journal articles focus on research related to public health policy

- With J. McDonough, *From Massachusetts to 1600 Pennsylvania Avenue: Aboard the Health Reform Express*, Health Affairs, 2010
- With D. Fields and E. Leshen, *Analysis & Commentary: Driving Quality Gains and Cost Savings Through Adoption of Medical Homes*, Health Affairs, 2010
- With O. Patterson and F. Weil, *The Role of Community in Disaster Response: Conceptual Models*, Population Research and Policy Review. 2010

Financial Disclosures and Donors

Sporadically donates to Democratic physician candidates at all levels

- \$1,000 – Val Arkoosh, MD, 2013 (Dem primary)
- \$6,000 – Richard Carmona, MD, 2011-12 (AZ Senate Dem primary; Former Surgeon General (2002-06))
- \$1,000 – Hillary Clinton, 2016 (Dem primary)

Media Appearances

Favors traditional media engagement via liberal TV outlets and beltway health policy sources

TV – Frequent contributor for left-leaning programs on MSNBC and as expert commentator

- CBS This Morning: Discussed workforce and provider issues, 2013

Radio – Appears as expert guest to discuss health policy issues

- NPR All Things Considered: Interviewed along with Michael Cannon, Cato Institute, by Michael Martin on a number of perspectives driving health policy debates, March 2017
- NPR All Things Considered: Interviewed by Kelly McEvers to discuss strengthening elements of the ACA, March 2017

Social media – Sporadic engagement, largely through Twitter

- Sporadic Twitter use, often in the context of organized chats about a specific topic (e.g. physician payment models)

Speaking Engagements

Frequently discusses health reform at policy-oriented events

- Speaker at SXSW 2019, discussing disruption in health care, care coordination, evidence-based medicine, social determinants of health, and value, March 2019
- A Conversation with Seema Verma, Brookings Institution, discussing improvements to Medicare Part D, October 2018
- Participated in America’s Physician Groups’ Colloquium 2018 on The Essentials of Value-Based Care, October 2018
- Keynote speaker at the 2018 American Muslim Health Professionals national conference, March 2018

Past and Present Board and Advisory Roles

Extensive startup and consulting advisory roles

- Board of Directors, Personal Genome Diagnostics, 2019-Present
- International Advisory Council, APCO Worldwide, 2011-Present
- Advisor, Avia Health Innovation, Unknown-Present
- Advisor, Aspen Institute, Unknown-Present
- Strategic Advisor, Digital Therapeutics Alliance, 2017-Present
- Board Member, SSM Healthcare, 2014-Present
- Commissioner, The National Committee on Physician Payment Reform, 2016-Present
- Committee Member, Physician Focused Payment Model Technical Advisory Committee, 2016-Present
- Board Member, Tesaro, 2016-19
- Board Member, Dignity Health, 2014-19
- Young Global Leader, World Economic Forum, 2014

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